

# Leadership CRA Organizational Participation

Name	Role	Organization	MISSION	AA
<b>Arthur Casavant</b>  <b>FVP, Community Development &amp; CRA Officer</b>	Board Vice Chair	Northern New Housing Investment Fund	(NNEHIF) is a private, nonprofit 501(c)(3) corporation that promotes housing and community development by providing equity capital, technical assistance and consulting to affordable housing developers throughout Maine and New Hampshire.	Vermont, Maine, New Hampshire
	Board Member	Concord Area Trust for Community Housing - NH	CATCH Neighborhood Housing strengthens our communities by creating opportunities for affordable, quality housing for people otherwise not being served.	New Hampshire
	Board Member	Connecticut Economic Development Fund (CEDF)	Their purpose is to provide resources and assistance to serve the economic needs of the small businesses in low-to-moderate income towns and cities throughout Connecticut. CEDF has been strengthening Connecticut's neighborhood economies for more than 20 years	Connecticut
	Advisory Council	Low Income Support Corporation - CT	With residents and partners, LISC forges resilient and inclusive communities of opportunity across America – great places to live, work, visit, do business and raise families. The premise was as simple then as it is now: government, foundations and for-profit companies have the capital; residents and local institutions understand the need; and LISC bridges the gap by offering the relationships and expertise to help community organizations attract the kinds of resources that allow them do their best work.	Connecticut
	Investment Committee	Massachusetts Housing Investment Corporation	The mission at MHIC is to be an innovative private financier of affordable housing and community development throughout Massachusetts, providing financing that would not otherwise be available, and extending the impact of that financing to ensure the broadest possible benefit.	Massachusetts
	Advisory Council	Community Development Corporation of Long Island (CDCLI)	CDCLI is a significant force for revitalizing and building strong communities, because home matters for all people. CDCLI's mission is to invest in the housing and economic aspirations of individuals and families by providing solutions that foster and maintain vibrant, equitable, and sustainable communities.	Nassau-Suffolk, NY

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	Board Member	Inner City Foundation - Bridgeport CT	The Inner-City Foundation For Charity & Education is a 501(c)(3) non-sectarian foundation that supports organizations providing assistance, including food, clothing, shelter, counseling and education, to at-risk and needy children and adults of Fairfield County, Connecticut.	Bridgeport Ct
	Active Member	Affordable Housing Investors Coalition	AHIC advances its mission through five volunteer-led standing committees and ad hoc task forces charged with addressing issues and opportunities as they arise. Through these groups, they harness their members' extensive skills, experience, and passion for affordable housing to support the field and provide valuable services to the 200 professionals involved with AHIC.	National
<b>Howard Bluver</b> SVP, Market President NY	Advisory Board	Neighborhood Housing Services of NYC	NHSNYC revitalizes underserved neighborhoods by connecting City residents to affordable housing. They help residents buy, maintain, and stay in their homes. NHSNYC empowers residents through homeownership education, financial capability building, and community leadership training. Working in partnership with government and business, they are led by local residents and guided by local needs.	NY-White Plains
<b>Michael Casparino</b> SVP, Market President Northern CT	Corporate	Greater Hartford Area for Hartford Hospital, CT	To improve the health and healing of the people and communities we serve. Through our diverse programs, Hartford HealthCare provides outreach and education. These programs benefit our communities and employees. Health screenings, nutrition counseling, and disease prevention services, are a few of the many needs addressed through Community Benefits at Hartford HealthCare.	Hartford CT

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	Exec Board Member	West Hartford Children's Museum	The Children's Museum is a private, non-profit institution that strives to increase the public's understanding of science and nature. Founded in 1927 as a one-room natural history museum in The Pond House at Elizabeth Park in Hartford, The Children's Museum is the fifth oldest children's museum in the nation.	Hartford CT - W
	Exec Board Member	Hartford EDC	To promote and develop business and industrial resources of the Town. Additionally, the ordinance states that the Commission "shall conduct researches into business and industrial conditions in the Town and shall seek to coordinate the activities of unofficial bodies organized for such purposes."	Hartford CT
	Exec Board Member	Governor's Prevention Partnership	The Governor's Prevention Partnership equips, empowers, and connects organizations, communities and families to prevent substance abuse, underage drinking and violence among youth and promotes positive outcomes for all young people in Connecticut.	CT
	Exec Board Member	Metro Hartford Chamber of Commerce Economic Development Commission	The Metro Hartford Alliance is the region's business and economic development organization that drives economic prosperity by leading a collaborative and unified strategic effort to retain and create jobs and to promote the Greater Hartford Region as an exceptional place to build a business, an industry, a career and a future.	Hartford CT
	Exec Board Member	Greater Hartford Insurance Financial Services Cluster	Connecticut Insurance & Financial Services (CT IFS) was established in 2003 to foster cooperation and collaboration among business, academia and state government. The successful partnership continues to be a model for workforce development and economic development in the U.S	Hartford CT
	Chairman	Connecticut Banker's Association	The mission of the Connecticut Bankers Association is to represent the financial institutions in the State of Connecticut and to serve as the voice of its members in matters of their common interest. The Connecticut Bankers Association shall support and promote legislative and regulatory actions at the state and federal level that benefit the general welfare of its member institutions, the banking industry and the people of the State of Connecticut.	CT

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<p><b>Elizabeth Custodio, VP CRA &amp; Community Development Officer NY</b></p>	<p>Board Member</p>	<p>LI Hispanic Chamber of Commerce</p>	<p>The LIHCC goal is to provide our members with business support, professional development workshops, advocacy programs, resource materials and networking opportunities that will help their businesses prosper. LIHCC is also a supporter of education, the arts, as well as corporations and organizations with similar missions.</p>	<p>Nassau-Suffolk, NY</p>
	<p>Trustee</p>	<p>SUNY College at Old Westbury Foundation Board of Trustees</p>	<p>The Old Westbury College Foundation, Inc. values education as vital to a dynamic, productive society and recognizes that SUNY Old Westbury serves as a gateway to the future for our diverse community. The Foundation will provide resources to enhance the College's ability to sustain and expand its position as a community innovator and leader.</p>	<p>Nassau-Suffolk, NY</p>
	<p>Advisory Board</p>	<p>LI Coalition for the Homeless</p>	<p>The mission of the Long Island Coalition for the Homeless, Inc. is to eliminate homelessness on Long Island and improve the lives of Long Islanders who are homeless or facing homelessness.</p>	<p>Nassau-Suffolk, NY</p>
	<p>Board Member</p>	<p>Childcare Council of Suffolk</p>	<p>Child Care Council of Suffolk, Inc. is the not-for-profit planning and coordinating agency dedicated to making child care work for all of Suffolk County's diverse communities. Through advocacy, education and resource and referral, the Council takes a leadership role in supporting children, families, providers, employers and the public to ensure that quality child care takes its place as an integral part of society.</p>	<p>Suffolk, NY</p>
	<p>Advisory Board Chair</p>	<p>Nassau County Office of the Aging</p>	<p>THE NASSAU COUNTY OFFICE FOR THE AGING is responsible for advising the County Executive and government officials on the problems and needs of the county's 300,000 residents age 60 and over. Being the first county government in the nation to establish a county agency dedicated to providing programs and services for the over 60 population, Nassau County's Office for the Aging empowers older persons to live more independently county wide.</p>	<p>Nassau, NY</p>

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	Board Member	LI Regional Planning Council (LIRPC)	The Long Island Regional Planning Council (LIRPC) is established to build productive linkages between communities, provide focus on issues best handled on a broad geographic scale and foster the development of regional comprehensive planning. In furtherance of these goals, the LIRPC shall conduct research, surveys and studies which address regional needs, issues and opportunities. It serves as a forum for discourse and debate and focuses on Long Island's economy, equity, tax and governance, environment and infrastructure. The LIRPC uses its inherent powers to effectuate positive change and implement the Region's long range planning goals and strategies.	Nassau-Suffolk, NY
<b>Amy L. Flores, VP Sr. Affordable Lending Mgr. Residential &amp; Consumer Lending Division</b>	Board Member	Nassau County IDA	The Nassau County Industrial Development Agency (IDA) consists of a team of professionals whose mission is to promote the economic welfare and prosperity of Nassau County. Whether you're already doing business in Nassau County or simply considering it, we want to be a resource for you. We can help your business relocate, expand operations and finance new investments. We can also put you in touch with our partners, who are eager to provide additional services from loans to tax credits to workforce training.	Nassau, NY
	Board Member	Central Islip Civic Council	To improve the quality of life for all residents of Central Islip. Their emphasis is to increase the economic status of their community by providing services of personal and community growth opportunities.	Suffolk, NY
	Board Member	NY Mortgage Coalition	The New York Mortgage Coalition (NYMC) is a nonprofit collaboration of financial institutions and community housing agencies focused on expanding the opportunity for responsible and sustainable homeownership to minority, and low and moderate income individuals and families in the five boroughs of New York City, as well as the surrounding counties of Nassau, Suffolk, Dutchess, Orange, Rockland, and Westchester.	NY/Metro

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	Board Member	Nassau County CASA	The Coordinated Agency for Spanish Americans (C.A.S.A) is a resource and referral agency, which contributes to the education and general welfare of Hispanic and Latino Americans in Nassau County.	Nassau, NY
	Program/Business Development Committee and Advocacy Committee	HomeSmartNY	HomeSmartNY is dedicated to professionalizing homeownership services and counseling, as well as advocating for policies, programs and resources that promote the availability of high quality financial and homeownership education services.	NYS
<b>Karen Galbo</b> Executive Director, PUB Community Foundation	Event Committee	Center for Family Justice	The Center for Family Justice provides free and confidential trauma-informed services and coordinates care for all men, women and children — of any age, race and gender — impacted by domestic violence, sexual assault and child abuse in six Fairfield County towns: Bridgeport, Easton, Fairfield, Monroe, Stratford and Trumbull.	Bridgeport CT
	Core Leadership Team of Bridgeport Prospers	United Way of Coastal Fairfield County	Their mission is to ensure all children in Coastal Fairfield County are successful in school and prepared for success in life.	Coastal Fairfield County
<b>Marilyn Hardacre</b> SVP, Commercial Banking	Board Member	Vermont Youth Orchestra Association & their finance committee	The Vermont Youth Orchestra Association develops young people as artists, citizens, and leaders through the shared pursuit of musical excellence.	Vermont
	Member	Green Mountain Housing Equity Fund Investment Committee	Housing Vermont is a not-for-profit syndication and development company founded in 1988. It creates rental housing intended to be permanent and affordable for Vermonters through partnerships with local organizations, public agencies and the private sector. It has produced more than 4,000 apartments in 131 different developments.[1] It is headquartered in Burlington, Vermont.	Vermont

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<p><b>Mark Herron</b> EVP, Chief Marketing Officer</p>	Board Member	The Kennedy Center	The Kennedy Center empowers people with disabilities to reach their full potential. Headquartered in Trumbull, Connecticut and serving Fairfield and New Haven Counties, The Kennedy Center is one of the largest and most highly regarded community rehabilitation organizations in the state. We support the special needs of infants, children, teens, adults and seniors who have intellectual, developmental, mental health, physical, and other disabilities, focusing on their individual needs, dreams and aspirations while supporting them to thrive in their communities.	Bridgeport CT
<p><b>Timothy Hodges</b> VP Government Relations</p>	Board	Bridgeport Regional Business Council	The mission of the Bridgeport Regional Business Council is to increase the economic opportunities for the people of the Bridgeport Region by acting to create an environment for business expansion, retention, and recruitment that will result in jobs and tax base growth.	Bridgeport CT
	Board & Loan Committee	Capital for Change	C4C has grown to be the largest full-service Community Development Financial Institution (CDFI) in Connecticut. With support from our community-minded investors and partners, we serve people, non-profits, and small businesses and public institutions. Our mission is to provide flexible, creative and responsive financial products and services that support an inclusive and sustainable economy.	Hartford, New Haven, Bridgeport
	Commissioner	Connecticut Housing Finance Authority	Connecticut Housing Finance Authority is a self-funded, quasi-public organization. Its mission is to alleviate the shortage of housing for low- to moderate-income families and persons in this state and, when appropriate, to promote or maintain the economic development of this state through employer-assisted housing efforts.	CT

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	Board & Finance Committee	Mutual Housing Association of Southwestern Connecticut	The mission is to create and sustain innovative housing, revitalize neighborhoods and enhance the quality of life for low and moderate-income residents. They've been building this mission for nearly three decades. Today, with 508 units in 15 developments, they're leading the charge as one of the area's most active producers and managers of affordable housing.	Bridgeport, Stamford, Norwalk, Trumbull, Wilton, Fairfield
<b>Richard Iovanne</b> SVP MKT Mgr. Cmml Lending NH	Board Member	Community Investment Corp CIC	Provides capital and expertise to strengthen businesses, communities and employment opportunities across Connecticut and Rhode Island.	CT & RI
<b>Hanna Jarzebowski, BCO</b> Consumer / Residential Lending	Loan Committee Member	Hartford Community Loan Fund (HCLF)	To provide and promote just and affordable financial services that benefit low-wealth residents of Hartford. HCLF helps their borrowers overcome barriers—such as credit history, language, cultural differences, financial literacy, or lack of economic assets--that can isolate people from the financial mainstream.	Hartford, CT
<b>Patrick Lorent</b> VP, Government Guaranteed Lending	Member	Nat'l Association of Government Guaranteed Lenders (NAGGL)	NAGGL serves the needs and represent the interests of the small business lending community that utilizes SBA business loan programs. NAGGL's leadership milestones began in 1984 and continue today.	CT, Maine, Massachusetts, New Hampshire, Rhode Island, Vermont
<b>Diane Mercier</b> SVP Market President NH	Chair	Rivier University	Rivier University is a Catholic institution of higher education dedicated to transforming hearts and minds to serve the world.	New Hampshire
	Board Member	The Riverwoods Group	The Mission is to TRWG, not for profit charitable organization is to expand care and community for seniors	New Hampshire

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	Director	New England Council	The Council is a non-partisan alliance of businesses, academic and health institutions, and public and private organizations throughout New England formed to promote economic growth and a high quality of life in the New England region.	Vermont,Maine New Hampshire
	Director	Manchester Municipal Retirement Community	The Manchester Employees Contributory Retirement System operates pursuant to Section 8.09 of the City Charter of Manchester, New Hampshire and in accordance with Laws of 1973, Chapter 218 as amended. The System is governed by a seven member board in accordance with Articles I and II of its By Laws and operates in accordance with Administrative Rules established for that purpose. Relevant financial and demographic information about the System is contained in its Annual Report.	Manchester, NH
	Treasurer	Riverwoods at Exeter	The Mission of RiverWoods, a not-for-profit Charitable organization, is to maintain creative and secure continuing care communities that enrich the freedom of senior living while easing the challenges of aging.	New Hampshire
	Board Member	NH Charitable Foundation	Promises to be an enduring source of philanthropic capital equal to the potential of the communities and causes, the donors and the doers served. COMMITS to be a compassionate partner and a creator of partnerships: To generous donors, so that they can amplify the power of their giving. To visionary nonprofit leaders, so that they can get their best ideas off the ground and keep them there. To students, as they map out a pathway to education and success. To thinkers and dreamers, who convene at our table to solve the biggest problems of our great state. <b>TO show</b> , through daily actions, passion and resolve, that <b>believing</b> in the people of New Hampshire. TODAY, TOMORROW AND ALWAYS.	New Hampshire

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<b>Marjan Murray</b> EVP, Commercial Real Estate CT	Board Member & President	Housing Development Fund (HDF)	HDF's mission is to facilitate the development of affordable housing, both rental and homeownership, and to assist households to become and remain owners of affordable homes.	Stamford & Danbury CT
	Board Member & Vice President	Stamford Downtown Special Services District (DSSD)	The Stamford Downtown Special Services District, a Business Improvement District, was established in 1992. Its mission is to manage, enhance and promote the Downtown experience.	Stamford CT
	Board Member & Past President	Real Estate Finance Association (REFA)	The Real Estate Finance Association (REFA), a division of the Greater Boston Real Estate Board (GBREB) is a commercial real estate trade association formed to bring together the best people, knowledge, and experience to provide	Fairfield & Hartford CT
	Vice President & President	National Association for Industrial and Office Parks (NAIOP)	NAIOP offers a wide range of extension seminars, courses, certificates, and diploma programs to individuals and organizations seeking opportunities for professional development and personal enrichment. Their mandate is to work with faculties across the University of Calgary, and with select external organizations, to develop and deliver continuing education programs to professionals, scholars, artists, and members of the community at large.	CT
<b>Gonzalo Puigbo, VP</b> CRA & Community Development Officer Northern New England, MA, ME, NH, VT	Lending Committee Co-Chair	Massachusetts Community & Banking Council	Providing a collaborative forum for Massachusetts financial institutions and community organizations to meet and share information with the goal of affecting positive change in the availability of credit and financial services in low and moderate income communities and communities of color across the Commonwealth.	Boston Mass.

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	Planning Committee	Live Worcester Now	<p>Building on a collaboration between the City of Worcester, Discover Central Massachusetts, REALTOR® Association of Central MA and Mass Housing the initiative establishes a collaboration of public, nonprofit and private sector organizations to preserve and promote Worcester as the place to “live-work-play-stay”.</p> <p>The partnership between Live Worcester Now and its partners will be built on mutual goals and collaborations. From neighborhood profiles, financial incentives, and homeownership counseling to agents, brokers, and mortgage lenders, if it has anything to do with buying or renting in Worcester, this is where you’ll find it.</p>	City of Worcester, Mass.
	Advisory Board Member	Compass Working Capital	<p>Compass Working Capital (“Compass”) provides savings and financial coaching programs that support families with low incomes to build assets, achieve their financial goals, and become financially secure. Our broader vision is to build a leading, nonprofit financial services organization that promotes economic mobility and financial security for families with low incomes by influencing field-related practice and policy.</p>	Boston, Mass.
	Committee Member	Central Massachusetts Homeownership Advisory Group (New Vue Communities)	<p>The mission is to PROMOTE, PRESERVE, MAINTAIN HOMEOWNERSHIP in the NORTH CENTRAL MA area. By taking a leadership role in the community and being innovative, they are doing important work in the area of homeownership, housing development and small business counseling.</p>	NORTH CENTRAL MASS.
<b>Fred Riccio, SVP Senior Credit Officer</b>	Board Member	Waterbury Housing	<p>WHA’s mission is to achieve excellence in the housing industry by providing housing opportunities and customer satisfaction to enhance the quality of life for very-low, low and moderate-income residents.</p>	Waterbury CT

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	Board Member	Soundview Community Media	To make facilities, technical assistance, equipment and training available to schools, governments, and the general public for the production of noncommercial, educational, cultural and public interest television programs.	Bridgeport CT
<b>Steven Santino</b> <b>SVP, Senior Growth</b> <b>Manager, Long Island</b> <b>Division</b>	Vice Chair, Retail Division Executive Committee : NYBA Board Member	New York Bankers Association	Since 1894, it has been the New York Bankers Association's primary mission to be the State's preeminent provider of legislative and regulatory services to a unified banking industry. Over the years, the Association's mission has grown to include educational programs, public relations, political action and member services geared to enhance the profitability and stature of New York 's banking industry. Today, the New York Bankers Association represents community, regional and money center commercial banks and thrift institutions in New York State with 200,000 employees and more than \$10 trillion in aggregate assets. Several years ago, NYBA merged with the Community Bankers Association of New York State, strengthening further the unified voice of New York's banking industry.	NYS
	Board Member	United Way	United Way of Long Island advances the common good, creating opportunities for a better life for all by focusing on the three key building blocks of education, financial stability and health.	Nassau/Suffolk

# Leadership CRA Organizational Participation

	Co-Vice Chair/Treasurer	Life's Worc	<p>Life's WORC is a private, 501(c) (3) organization that supports people with developmental disabilities and autism. They offer comprehensive services and support to more than 2,000 people and families with intellectual disabilities and autism in Queens, Nassau, and Suffolk counties. Their residential locations provide supportive homes to over 250 people throughout the noted communities including East Harlem. Additional programs for both families and people with developmental disabilities and autism include at home support, skills development and behavioral intervention, social recreational programs, and vocational training opportunities. They also offer collaborative school linkage programs with both Long Island and NYC school districts supporting people and families in need of applied behavior analysis intervention.</p>	NY/Metro
	Board Member	Mentor New York	<p>Mentor New York fuels quality mentoring relationships that bring a caring adult together with children in need through safe, effective mentoring programs throughout New York State.</p>	NY/Metro
	Board Member	Leadership Huntington	<p>To stimulate positive change by engaging and inspiring a broad range of citizens to embrace community trusteeship. Leadership Huntington is a member driven organization committed to developing, connecting and engaging all segments of the community by identifying needs and shared values, fostering positive relationships among all sectors, and creating opportunities.</p>	Nassau/Suffolk

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<b>Michael Seaver</b> SVP Market President, VT	Board Member	Mayo Healthcare, Inc. Northfield Vermont	Mayo Healthcare is a not for profit senior healthcare facility. It's mission is to provide exceptional, high-quality health care that exceeds the expectations of their residents and families, and to promote and maintain an environment in which every resident, every family member, and every staff member feels respected and valued. Mayo has a 5-star overall rating from U.S. News, Medicare.com and UCompare HealthCare.	Northfield Vermont
	Member of Executive Committee	Board of Saint Michael's College	It is the Mission of Saint Michael's College to contribute through higher education to the enhancement of the human person and the advancement of human culture in light of the Catholic faith.	Colchester VT
	Chair	Vermont Business Roundtable	Their mission is to articulate responsible positions shared by significant segments of the business community on relevant issues. The Roundtable will not serve as a lobbyist in the traditional sense of the word, but will advocate policies developed in the course of its existence.	S. Burlington VT
	Board Member	Flynn Center for the Performing Arts	The Flynn partners with area schools, colleges, organizations and social service agencies to provide a wide array of artistic experiences for the entire community. The PACT (Providing Accessible Community Tickets) Program partners with more than 50 social service agencies to make performances accessible and affordable to every member of the community. Each season more than 3500 vouchers are distributed allowing over 1500 people to experience live performance at the Flynn.	Burlington, VT

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<p><b>Patrick Sullivan</b> EVP, C&amp;I Market President MA</p>	<p>Board Chairman, Compensation Committee and Loan Committee</p>	<p>Business Development Corporation Board (BDC)</p>	<p>At BDC Capital their mission has always been to provide loans and investment capital to growing companies in New England. The oldest continuing business development corporation in the United States, BDC Capital has been recognized locally and nationally as a leader and innovator in business lending and capital investment. They are a private company in which many financial institutions in New England have pooled their money to share the risks of helping promising companies expand. Over the years, they have invested over \$1 billion in thousands of companies in New England.</p>	<p>Massachusetts</p>
	<p>Board President &amp; Executive Committee Member</p>	<p>Greater Boston Chamber of Commerce</p>	<p>BCC is an independent, non-profit organization that is the convener, voice and advocate of our region's business community. We help our members and Greater Boston succeed by connecting business leaders to build meaningful professional relationships, informing the business community on the most important issues facing the region, shaping public policies that sustain Greater Boston's competitiveness and providing leadership development programs that foster professional growth.</p>	<p>Boston</p>
	<p>Board Member</p>	<p>Massachusetts Bankers' Association</p>	<p>The Massachusetts Bankers Association (Mass Bankers) is a multi-faceted banking trade group that represents about 150 banks all across Massachusetts. These institutions, large and small, are commercial, savings and co-operative banks, federal savings banks, savings and loan institutions, and trust companies in every corner of the Commonwealth, and a few neighboring states. Together, their member banks manage an aggregate \$27 trillion in assets under custody.</p>	<p>Massachusetts</p>
	<p>Board of Director, Chair of the Audit &amp; Risk Management, member of the Executive Committee, Finance Committee, Advancement &amp; Governance and Real Estate Committee.</p>	<p>Merrimack College</p>	<p>Merrimack prepares students to build the skills and knowledge today's employers want. Whether it be business, health sciences, education, science, technology or liberal arts, Merrimack programs offer a tailored experience that aligns with student's personal and professional goals, enriched by its Catholic Augustinian heritage.</p>	<p>Massachusetts</p>

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	Treasurer	PUB Community Foundation of Eastern MA	The mission of the People’s United Community Foundation of Eastern Massachusetts. is to strengthen its communities and the residents who reside in them by providing funding to eligible non-profit organizations serving them.	E Massachusetts
	Member	Mass High Tech Council	The goal of the Massachusetts High Technology Council is to help make Massachusetts the world’s most attractive place in which to live and work, and in which to create, operate, and grow high technology businesses.	Massachusetts
	Member	Mass Business Roundtable	The Massachusetts Business Roundtable (MBR) is a public policy organization comprised of Chief Executive Officers and Senior Executives from some of the state’s largest employers. MBR’s members employ more than 250,000 people in the Commonwealth. MBR’s mission is to strengthen the state’s economic vitality. MBR engages with public and private leaders to develop public policy solutions that enhance Massachusetts’ long-term competitive position and make it a highly desirable place to do business within a global economy.	Massachusetts
<b>Daniel Thornton</b> SVP Market President, ME	Board of Directors	Eastern Maine Health Systems - Finance & Quality Committees	EMHS partners with individuals and communities to improve health and well-being by providing high quality, cost effective services. EMHS partner with community groups to improve population health for selected high risk conditions or geographies	Brewer ME
	Executive Committee	Maine Bankers Association	The Maine Bankers Association provides Maine banks with a forum to exchange valuable industry information; gain maximum representation in state and federal legislative and regulatory matters; receive education, training and staff certification; and wield greater collective purchasing power.	Maine

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	Board of Directors	Institute for Family Owned Business	The Institute for Family-Owned Business is a non-profit 501 (c)(3) organization committed to supporting, strengthening and empowering family-owned businesses throughout the state of Maine. The Institute serves family business owners, executives and employees through a wide range of continuing education programs, networking opportunities and consulting	Portland ME
<b>Linda Tremblay</b> SVP, Commercial Real Estate Financing	Investment Committee	Northern NE Housing - NH	A private, nonprofit corporation that promotes housing and community development in Maine and New Hampshire. Their work is fueled by the vision that affordable, secure homes are the cornerstone of community life. To achieve this vision, they focus on improving regional prosperity through the long-term success of individual projects. By ensuring top quality development, they achieve stable and sustainable housing solutions for individuals, families and communities.	New Hampshire
	Investment Committee	Northern NE Housing - Maine		Portland, ME
<b>Debra Watson</b> FVP Fair Lending & Resp Banking	Family Selection Committee	Habitat for Humanity of Greater New Haven	Habitat for Humanity of Greater New Haven (an affiliate of Habitat for Humanity International) is a nonprofit organization dedicated to the elimination of poverty housing through the creation of home ownership opportunities for low-income working families. Habitat builds and rehabilitates homes in the Greater New Haven area with the goal of creating safe, decent, affordable houses that add to the revitalization of New Haven's neighborhoods. Habitat accomplishes its mission by partnering with individuals, religious and civic organizations, local businesses and corporations.	New Haven CT
	Board of Directors	Habitat for Humanity (2018)		New Haven CT

# Leadership CRA Organizational Participation

	Board of Directors	The WorkPlace	The WorkPlace serves Southwestern Connecticut as its Workforce Development Board, helping people prepare for careers and strengthening the workforce for employers. Our many programs and partnerships — including job training, career services and employment — have made a difference in the lives of thousands of Southwestern Connecticut residents.	Bridgeport, CT
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